Renegotiation of Debt-Contracts under Endogenous Measurement Manipulation

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Long-standing Interests in Incomplete Debt-Contracting

- Control Right Allocation
- Renegotiation
- Measurement-based covenants

Long-standing Interests in Endogenous Accounting Measurement

- Managerial opportunism in accounting method choice
- Distortion in contracting

- We Study Debt-contract Design with Endogenous Measurement
- A Different Role of Renegotiation: a reduction in renegotiation cost may reduce firm value
- Joint Determination of both covenant design and accounting measurement
 - Distorted covenant design
 - Higher manipulation cost may not reduce manipulation

- Incomplete Contracting Literature
- Earnings Management in Complete Contracting Models
- Empirical Work

Basic Model

Date 0	1	2	3
Manager offers debt contract { in exchange for If lender accep investment take	$ \begin{array}{ll} a \\ d, \sigma_s \\ K - A; \\ ts, \\ es place \end{array} \begin{array}{ll} \mbox{Manager observed} \\ \mbox{privately, chooses} \\ \mbox{manipulate reporti} \\ \mbox{public signals } s \mbox{ is} \end{array} $	Initial control rig s $\{\theta\}$ State θ revealed m to Renegotiation ta ing of θ ; place, if necessa realized Interim action a chosen	ht σ_s ; Cash flow to al; is realized. tkes ary; is
Figu	ure 1: The Time-line		

Firm Project Payoffs



Firm Project Payoffs



• Assumption (A1):
$$(1 - \gamma_B)r > X > (1 - \gamma_G)r > 0$$

Conflict of Interests



• Under debt-financing (K - A), the total payoff is split between the manager and the lender.

Gao and Liang (Chicago and CMU)

Conflict of Interests



• $\min\{r, d\} > 0$ leads to lender always preferring restructuring.

Conflict of Interests



 Assumption (A2): X > (1 - γ_B) max{0, r - d} leads to manager always preferring status quo;

- Ex ante (Date-0) Covenant Design
 - Covenant: $\sigma(.)$ denote the probability the right to make the interim decision is awarded to the manager $\tau = M$; [with $1 \sigma(.), \tau = L$]
 - $\sigma(.)$ cannot be based on the true state-of-the-world θ , only on an "accounting" signal *s*
- Ex Post (Date-2) Contract Renegotiation
 - After the initial control right determined via $\sigma(.),$ the two parties can renegotiate
 - If they renegotiate, a new pair of face-value and control-right $\{d', \tau'\}$ is generated
 - the surplus from renegotiation is split: μ share to the manager and (1μ) share to the lender

• Manager observes θ and chooses *m* to influence measurement:

 $\Pr(s = g | \theta = G, m) = 1$ and $\Pr(s = 1 | \theta = B, m) = m$. (1)

- The manipulation cost is $\frac{c}{2}m^2$
- Prior Incomplete Contracting Literature assumes an exogenous imperfection in *s* (i.e., *m* ≡ *m*̂)

Accounting Measurement and Control Right Allocation



 L_{θ} : renegotiation surplus: $L_{G} = X - (1 - \gamma_{G})r$, and $L_{B} = (1 - \gamma_{B})r - X$.

- Solves the post-renegotiation payoff for any $\{\theta, \tau\}$ pair;
- Solves the manager's manipulation decision m;
- Solves lender's break-even condition for any given $\{d, \sigma_s\}$ pair;
- Solves the optimal contract design $\{d, \sigma_s\}$ choices;

Main Results

Lemma

With renegotiation, the value of control right to the manager is

$$\pi = \mathbf{X} + \mu(\mathbf{1} - \lambda)\mathbf{L}_{\mathbf{B}}$$

The value is increasing in μ and decreasing in λ .

Lemma

Assuming $\sigma_g > \sigma_b$ in equilibrium, the optimal ex post manipulation for the manager is given by

$$m^* = \frac{\pi \left(\sigma_g - \sigma_b\right)}{c} \tag{2}$$

and the manipulation is

- increasing in value of control right π
- **2** increasing in the covenant differential $(\sigma_g \sigma_b)$
- Output termination of the second state of t

Key Implication: Joint determination of Covenant Design and Measurement Manipulation

- *m*^{*} is a choice variable ex post
- $(\sigma_{g} \sigma_{b})$ are choice variables ex ante

Lemma

The equilibrium face value d^{\ast} of the debt-contact is feasible and satisfies

$$\begin{split} K - A = d^* \gamma + p \left[(1 - \sigma_m) (1 - \gamma_B) r + \sigma_m (1 - \mu) (1 - \lambda) L_B \right] \\ + (1 - p) (1 - \sigma_g) \left[(1 - \gamma_G) r + (1 - \mu) (1 - \lambda) L_G \right] \end{split}$$

where $\gamma \equiv (1 - p)\gamma_{G} + p\gamma_{B}$ and $\sigma_{m} \equiv \sigma_{b} + m(\sigma_{g} - \sigma_{b})$.

Optimal Initial Debt-Control Design

The Covenant Design Optimization Problem:

$$V^* = \max_{\sigma_g, \sigma_b} V^{FB} - (1 - p)(1 - \sigma_g)\lambda L_G - p\sigma_{m^*}\lambda L_B - p\frac{c}{2}m^{*2}$$

s.t.
$$0 \le \sigma_b \le \sigma_g \le 1$$

$$m^* = \frac{\pi(\sigma_g - \sigma_b)}{c}$$

$$\sigma_{m^*} \equiv \sigma_b + m^* \left(\sigma_g - \sigma_b \right)$$

Proposition

Let
$$\bar{c} \equiv \frac{\pi(\pi + 2\lambda L_B)}{\lambda L_B}$$
, the optimal date-0 debt-contract is either
• $\sigma_g^* = 1$ and $\sigma_b^* = 0$ if $c > \bar{c}$; or
• $\sigma_g^* = 1$ and $\sigma_b^* = 1 - \frac{c}{\bar{c}}$ if $c \in (\pi, \bar{c}]$.

Proposition 1 illustrates the key trade-off in covenant design when accounting measurement is endogenous

- When manipulation is not a significant concern (i.e., c is large), covenant design is used reduce renegotiation cost, not to discourage managerial opportunism;
- When manipulation is a significant concern (i.e., c is small), covenant design is used balance both renegotiation cost and managerial opportunism;
- Joint determination

Main Analysis

Proposition

Assume manipulation is exogenous: $m = \hat{m} \in (0, 1)$. In equilibrium,

the optimal covenant design is independent of parameters:

$$\sigma_{g}^{*}=$$
 1 and $\sigma_{b}^{*}=$ 0;

a decrease in renegotiation cost always improves ex ante efficiency

$$\frac{\partial}{\partial\lambda}V|_{\sigma_g^*=1,\sigma_b^*=0,m^*=\hat{m}}<0.$$

Accounting Measurement and Control Right Allocation



 L_{θ} : renegotiation surplus: $L_{G} = X - (1 - \gamma_{G})r$, and $L_{B} = (1 - \gamma_{B})r - X$.

Proposition

Assume manipulation m is endogenous. In equilibrium,

 an increase in manipulation cost improves the ex ante efficiency,

$$rac{\partial}{\partial c}V^* > 0$$

a decrease in renegotiation cost doesn't necessarily improves ex ante efficiency:

$$rac{\partial}{\partial\lambda}V^* > 0$$
 if $c > \bar{c}$ and $\mu > \hat{\mu} \in (0, 1)$

Proposition 3 illustrates the key implication of endogenous accounting measurement

- When manipulation is not endogenous (i.e., $m = \hat{m}$), renegotiation cost is always welfare-reducing;
- When manipulation endogenous (i.e., *m* responds covenant design), renegotiation cost is always welfare-enhancing;
- Higher renegotiation costs reduces the manager's desire to manipulate.

Thanks!

